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## **Investment in more departures and shorter lead times for a more robust network in 2025**

**Green Cargo is investing in a more robust and reliable network for 2025. Starting with the timetable shift in 2025, the new network will enable shorter lead times, more frequent departures, reduced susceptibility to disruptions, and improved punctuality, creating increased value for the company's customers. In the new network, traffic will be strengthened in the corridors where the major freight flows are transported.**

"A common need for all our customers is reliability. Their needs for capacity

and lead times may vary, but with the new network, we achieve more robust and reliable traffic, where we can also flexibly meet customers' varying needs for capacity and lead times," says Max Knagge, Chief Marketing and Sales Officer at Green Cargo.

The new network focuses on the corridors where Green Cargo already has high volumes in block trains, single wagons, and intermodal transport. By strengthening traffic in the main corridors, we can increase both frequency and capacity while reducing sensitivity to disruptions. One important measure for shortening lead times and improving punctuality is to streamline shunting to fewer locations and reduce manual handling.

"With reduced complexity in production, we can offer higher frequency and punctuality, while also strengthening our position as an attractive logistics partner," says Max Knagge.

This transition means that the need for resources will decrease in some locations, while it will increase in others. This means, for example, that shunting in Ånge will cease and be adjusted in Sävenäs, while Gävle, Sundsvall, and Helsingborg will see growth.

"The new network can be likened to a public transport system for freight in the corridors where the major freight flows are transported today. With more departures, fewer shunting operations, and shorter lead times, we reduce susceptibility to disruptions while maintaining flexibility and good capacity. This creates an efficient, reliable, and competitive offering," says Max Knagge.

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Green Cargo is a sustainable logistics partner and a crucial part of Scandinavia's trade and industry. Almost 98 percent of our transports takes place using electric trains with a very low climate impact. Every 24 hours, some 400 freight trains depart, replacing around 9,000 truckloads on the road network. We serve close to 300 locations in Sweden, Norway and Denmark through our network, and with our partners we reach all of Europe. Green Cargo is owned by the Swedish State. We transport 20 million tonnes of freight, have 1,800 employees and annual sales of about SEK 4,2 billion (2023).

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